



CIMIC is dedicated to the others

A glance at an important "Commander's tool"

A day in the exercise:

A Food Technical Officer spills the beans





Index

A day in the exercise:	Page 3
CIMIC	Page 4
At Ease	Page 6
Training Camp	Page 8

Masthead

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Editors

1stLt Vanessa Kaufmann, Barry Mellor, 2ndLt Maximilian Schrap, SSG Robert Maciejewski

Pictures

Sgt Patrick Pernau, Sgt Emily Langer

Layout, Press and Postpress

SFC Sabrina Schmitz, SSG Daniel Blumenhofer

About the cover:

The cover depicts the flags of the NATO members ready for use in the Inter Agency Centre. Altogether 35 Allied and Partner Nations are involved in Exercise Trident Juncture 2015.



#TJ15

Cover (source: Sgt Langer)



Introduction

With full force

Since our last issue some things have changed: CPX is now in full swing and the first challenging situations have emerged in the fictitious scenario. At the same time LIVEX is already on the horizon. Troops are flying in and preparing to engage in the scenario. Apart from that, our lives have adapted to a new daily routine and faces have become familiar.

Despite the proximity of all staff functions at Zaragoza Airbase, some shortcuts are still puzzling. We thank Capitaine H el ene Watterlot, J9 Liaison Officer, for shedding light on CIMIC and its role during TJ15. Yet the first contribution is not the only premiere of this volume: join our "agent" on his secret journey to the coffee tent in the "At Ease" section of this issue.

Albeit busy days go by really quickly, we thought of a way to walk you home. Placed inside every copy you will find a handy calendar to check off the remaining days. We thank everybody who agreed to appear on the inlay and make it a unique souvenir.

The Editors

+++ If you were not lucky enough to get a printed copy, do not panic! Just go to www.tj15.nato.int or scan the QR-Code on this page to get your daily fix. +++



A day in the exercise:

Food Technical Officer Barbara Dawe



Picture (source: Sgt Pernau)

Barbara Dawe knows her onions. After serving in the Canadian army for 32 years, the former cook is still committed to put food on a soldiers' plate. Now working for the NATO Support and Procurement Agency (NSPA) she rarely sees her home in Vancouver. The NSPA offers a variety of support services to the NATO members, including supply, transport and maintenance in times of peace and crisis.

09:00

The 55 year old Technical Officer is on her way to San Gregorio. Three to four times a week she meets up with her colleagues at the vast training ground to oversee if the contractor is meeting the requirements. Having arrived at the "acampo de maniobras" she directs her steps to a generous white tent. Benches and foldaway tables are aligned, disposable cutlery and plates are set for the hungry servicemen and -women. Since her arrival in July the "DFAC" has come a long way.

12:00

Back at the Air base, lunch is in full swing. The selection is impressive: a variety of baked goods, assorted fruits, fresh salads, and several options for the sweet tooth are on offer. "We try to cater to all needs" she explains pointing to a label indicating the nutritional and allergenic content of a dish. Several years of experience as a Technical Officer in Afghanistan have made her sensitive to every nut, bolt and screw.

15:00

Framed by folders, computers and a printer Barbara's desk in the Real Life Support tent is one of the first stops for all newcomers to the exercise. Dozens of times a day she hands out the coveted black meal cards, and clarifies the costs and conditions of use concisely. As the agent between the troop contributing nations and the provider she is also accounting for the services used. Juggling those numbers and figures for all the exercise participants at Zaragoza is not a challenge for her, but a piece of cake.





"CIMIC is dedicated to the others"

For Exercise Trident Juncture 2015 - the biggest NATO exercise since 2002 - JFC Brunssum CIMIC branch is playing an active role.

ZARAGOZA In accordance with General Hans-Lothar Domröse, Commander of Joint Force Command Brunssum (JFCBS) directives and guidances on implementation of a comprehensive approach, the JFCBS CIMIC team has developed and maintained permanent contact with International Organizations (IOs), Non-Governmental Organizations (NGOs) and Governmental Organizations (GOs). Prior to the exercise, seminars and conferences were held to improve interaction. As Colonel Toussaint, head of the JFCBS CIMIC branch, mentions "one of the objectives of Trident Juncture 2015 exercise is to improve the procedure whereby IOs, NGOs and GOs work with NATO in a complex environment, so after getting approved by the North Atlantic Council, J9 has established a roadmap to further said interaction".

CIMIC in action

One year after implementation of this scheme, JFCBS CIMIC section now collects the fruit of this process: among the 36.000 participants of TJ15 are the personnel of 15 IOs, NGOs and agencies.

As a CIMIC liaison officer highlights: "Most importantly, CIMIC is not public relations. The purpose of CIMIC is to establish and maintain

the relationship between the military commanders and the civilian authorities, organizations and the population in an area of operation in order to allow them to fulfill their mission."

"CIMIC is dedicated to a comprehensive approach" emphasizes Colonel Toussaint. That is why CIMIC plays an important role in conflict resolution. It contributes towards the establishment of a stable environment, allowing a mission to be completed more easily. During this exercise 40 CIMIC staff officers will be actively participating at different levels (SHAPE, component commands and many more). They will provide assessments that will be key to operational planning and conduct of operations in order to achieve stabilization. Properly embedded CIMIC is able to enhance situational awareness, support the forces by mitigating negative effects on the freedom of movement and contribute to civil activities which support common objectives.

A new place for interaction

Last but not least, for the first time in a NATO exercise, JFCBS CIMIC has developed an Inter Agency Center (IAC). It is a hub where the comprehensive approach is filled with life by providing a place for meetings to bring civilian, humanitarian and military actors together. For

JFCBS CIMIC, Trident Juncture 2015 is not an exercise-only activity, it is the beginning of a long term interaction with IOs, NGOs and GOs.

Contributing editor: Capt. Hélène Watterlot



CIMIC is a integral part of operational planning (source: Sgt Pernau)

IOs:



- based on intergovernmental agreements
- operate on international level
- e. g. United Nations

GOs:



- operation is subject to political guidance/directives
- funded by state treasury
- e. g. USAID

NGOs:



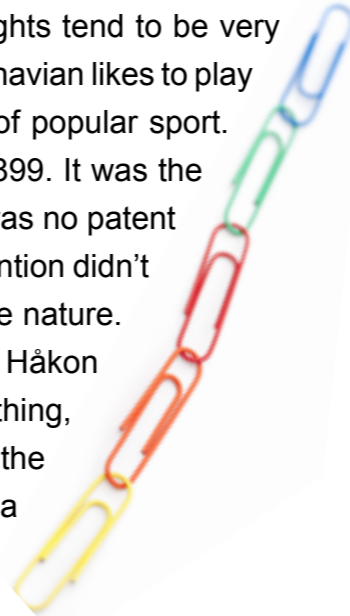
- independent of government funding and directives
- primarily non-profit organizations
- self-imposed charter and mission





Did you know...

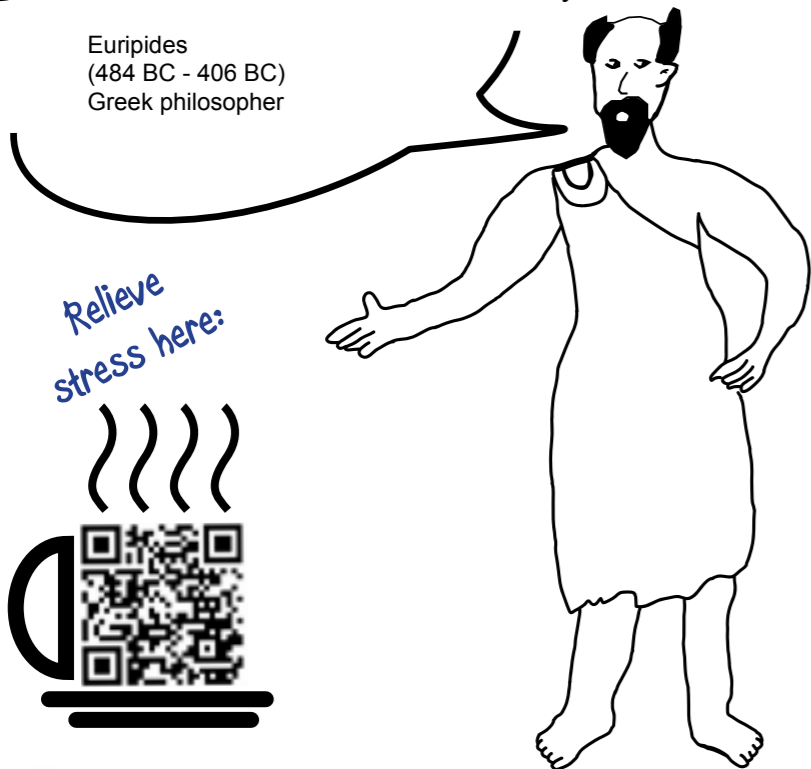
...that a paperclip was a political statement in the 40s? The nights tend to be very long in Norway. For the sake of entertainment, the normal Scandinavian likes to play hard guitar music. Listening and playing metal became a sort of popular sport. Johan Vaaler liked metal too, so he invented the paperclip in 1899. It was the first non-destructive way to put paper together. Because there was no patent law back then, he patented it one year later in Germany. His invention didn't make him rich, but it became a political statement with explosive nature. In 1940, Nazi Germany occupied Norway. The king by that time, Håkon VII, went into British exile. With a paperclip attached to their clothing, the Norwegians demonstrated their loyalty to the king, despite the threat of severe sentences doing so. Later, Norway erected a memorial for Vaalers honor: a 7 meters high paperclip in Oslo.



Quote of the day

"Talk sense to a fool and he calls you foolish."

Euripides
(484 BC - 406 BC)
Greek philosopher



Weather	
11.10	12.10
 Spain 14° C 26° C 57° F 79° F	 13° C 23° C 55° F 73° F
 Portugal 17° C 21° C 63° F 70° F	 16° C 21° C 61° F 70° F
 Italy 12° C 21° C 54° F 70° F	 13° C 23° C 55° F 73° F



The Beer Report: Gulden Draak

It is rarely the case that our secret beer agent is talking in superlatives, unless he is talking about himself. But the beer he tested in the coffee tent made him lose his calm, dry attitude. Its white bottle looks so smooth, and, according to our agent, when you take the first sip, it is a taste explosion. "Gulden Draak" (yes, it's "Golden Dragon" in English) is a beer from Belgium with 10.5 % alcohol. Its taste is a mix from beer, barley, ripe plums and cherries. Our agent also said, it has a somewhat sweet coffee aroma. But, and this is the biggest weakness this beer has: it doesn't actually taste like beer. Despite that, it's a great piece of brewery, so our agent gives 4 caps out of 5. His conclusion: "Fresh, mellow, and very tasty. I'd have another one. Now."



Joke of the day

Two guys are driving down 5th Avenue in Manhattan when they come up to a red light. The guy driving slams the gas pedal and they go zooming past the red light. His friend looks at him and says, "Hey, you just went through a red light." The guy driving says, "Don't worry about it. My brother does it all the time." So they keep driving and they come to a second red light. The guy driving slams on the gas pedal and zooms past another red light. His friend is pretty mad, looks at him and says, "Hey man, you just went through another red light. What the heck are you doing?" The guy driving tells his friend, "Don't worry about it. My brother does this all the time." They come to a third red light and the guy driving slams on the gas, zooming past the red light. His friend starts screaming at him, "What the heck? You're going to get us killed! Pull over and let me out." The guy driving screams back at him, "I'm telling you: don't worry about it. My brother, he does it all the time." So they keep driving and they come to a green light. The guy driving slams on the brakes. His friend looks at him and says, "Are you out of your mind? What the heck is wrong with you? You go flying past three red lights, almost getting us killed, and then you slam on the brakes when you have a green light?" The guy driving looks at his friend and says, "I had to stop; my brother might have been coming."





TRAINING CAMP

easy

4	5	6	1	7	2	
1	7	3	8	2	4	
8		9	5	6		
		4		3	7	
		5	1			
5	6	8	2		9	
	4	1	3	6		
6	2	7	5	4		

Sudoku

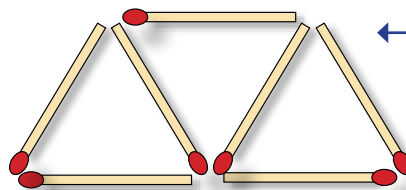
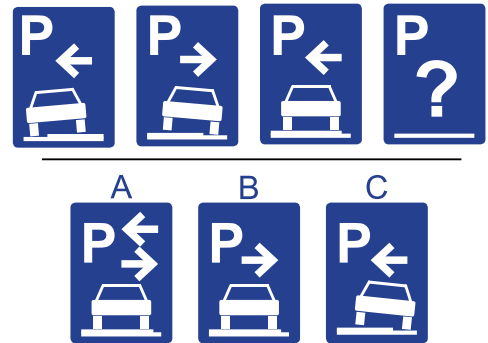
Fill empty squares so each number (1 to 9) appears once in every row, column and box.

	9	1	4	2		
	4		1	5	6	7
	8		2	9	1	
7	3		4			
	5	7	8	6		
	2					
	8	4	7		9	
	7	9	1			

hard

Parkinglot

Which of the symbols of the bottom row fits the spot with the questionmark?

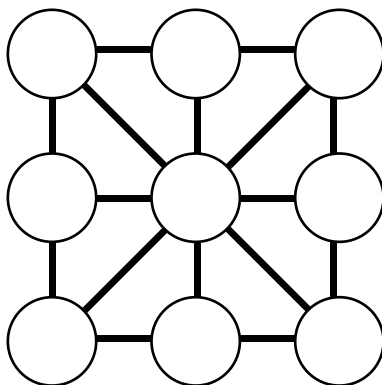
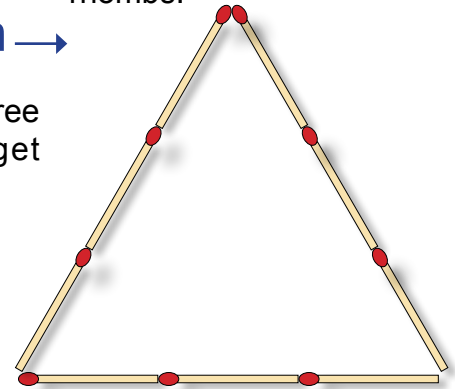


Strike a match

You only have to change the position of two of the matches to get 2 identical rhombs.

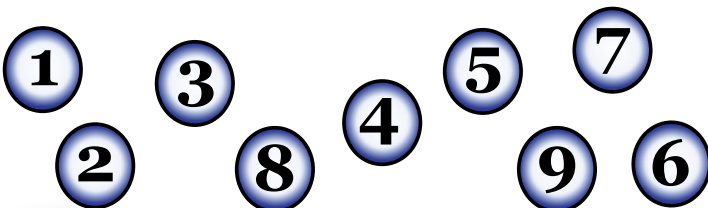
Strike a match

You only have to add three additional matches to get three identical trapezes.



Chain

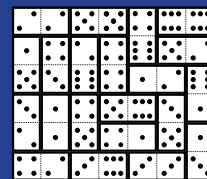
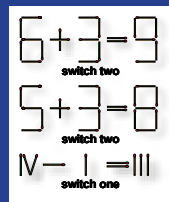
Fill each of the numbers into one of the circles, so that every horizontal, vertical and diagonal row sums up to 15.



Answers

Issue No. 01

2	7	8	9	1	6	3	4	5
1	3	4	2	7	5	6	8	9
5	6	9	3	8	4	2	1	7
9	4	5	1	2	3	8	7	6
7	1	2	6	4	8	5	9	3
3	8	6	5	9	7	1	2	4
4	2	3	7	5	1	9	6	8
6	9	7	8	3	2	4	5	1
8	5	1	4	6	9	7	3	2



Trains

None of them. They're in the same place the moment they're meeting.

